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NINE PEOPLE WHO WILL MAKE THINGS HAPPEN

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David Broder Profiles Men and Women Who Will Make Government Work Better in the 1980s

Editor's note—David S. Broder, national political correspondent for the Washington Post, spent nearly two years researching his latest book, Changing of the Guard (Simon and Schuster, \$14.95). After interviewing more than 300 politicians, he concludes: "America is changing hands. In the 1980s the custody of the nation's leadership will be transferred from the World War II veterans, who have held sway for a generation, to a new set of men and women." In the following excerpt, Broder looks at a number of "new pros" and predicts that they, or people like them, will play a major role in the nation's political life during the next generation.

Whatever may change about politics and government in the United States in the remainder of this century, one factor will probably remain constant. A high percentage of the decisions that determine our future as a nation will be made by men and women whose basic commitment is not to any partisan cause or ideology or party, but to the process of politics and government itself.

Some of them are careerists in government or politics. Others are, by choice or by political or economic circumstance, "in-and-outers"—travelers between the private and public sectors. Some of them are in elective politics, subjecting themselves to the hazards of the polling place. All of them—whether elected or appointed officials, career people or "in-and-outers"—are fueled by personal ambition, the energizing force of all politics. But they are distinguishable from others who may have greater power and reputations by their constancy, their durability, and their belief that the process of politics and government is ultimately more important than any particular election or policy fight.

In the course of the interviews for this book, I came across dozens of people I put in my own subjective category of "new pros"—people with an exceptional degree of devotion to, or aptitude for, the complex challenges of governing. They represent both sexes, both parties, and all levels of government from city hall to the White House. By introducing these brief portraits, I hope to suggest some of the varieties of people and views that will be part of our political future.



Samuel Hoskinson, a hard-liner on defense, thinks a Reagan team would have more people like him.

SAMUEL M. HOSKINSON

Samuel M. Hoskinson believes that in order to prevail, the United States must dominate its potential enemies. In 1979 he moved from his job as Brzezinski's staff specialist on intelligence and Middle Eastern affairs to the post of issues director of John B. Connally's presidential campaign. As the Connally campaign neared its end, Hoskinson, now 42, became a senior analyst for Science Applications Inc., a firm doing contract research on national security issues.

He recalls growing up in "a good, strong Republican upper-middle-class family" in the Chicago suburb of Riverside, where his father was an insurance man. The summer he graduated from the University of Iowa, he went to the 1960 Republican convention in Chicago, happily organizing "spontaneous demonstrations" for both Richard Nixon and